1. Course Information:

1.1 Class Location and Time:
   Sec. 001 – Tuesday 2:30pm – 5:30pm (loc. SSC 3022)
   Sec. 002 – Friday 9:30am – 12:30pm (loc. SSC 3010)

1.2 Contact Information:
   Instructors: John White, Matthew Maxwell-Smith
   Contact: See individual course syllabus
   Course coordinator: John White
   SSC 4401, 519-661-2111 x 83276, john.white@uwo.ca
   Website Address: http://owl.uwo.ca/portal

DAN Management and Organizational Studies strives at all times to provide accessibility to all faculty, staff, students and visitors in a way that respects the dignity and independence of people with disabilities. Please contact the course instructor if you require material in an alternate format or if you require any other arrangements to make this course more accessible to you. You may also wish to contact Services for Students with Disabilities (SSD) at 519-661-2147 for any specific question regarding an accommodation.

More information about “Accessibility at Western” is available at: http://accessibility.uwo.ca

2. Calendar Description

2.1 Course Description:
   This course focuses on the theories, concepts, and applications of integrated marketing communications, covering the elements of advertising, sales promotion, public relations, publicity, personal selling, direct marketing, and interactive marketing. The goal is to understand how marketing communications reaches and serves customers, and how it helps to shape consumer behavior.
   3 lecture hours, 0.5 course
   Antirequisite(s): MOS 3320A/B
   Prerequisite(s): MOS 2320A/B or MOS 3320A/B and enrolment in the 3rd or 4th year of BMOS.

2.2 Senate Regulations
   Senate Regulations state, “unless you have either the requisites for this course or written special permission from your Dean to enroll in it, you will be removed from this course and it will be deleted from your record. This decision may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisites.”
This regulation is in regards to the COURSES required. Students not in BMOS are permitted to enroll in up to 1.0 MOS courses, per the Academic Timetable.

3. Textbook
Integrated Marketing Communications: Strategic Planning Perspectives

Additional Readings: There will be additional readings assigned (check the course OWL site) in addition to the ones listed here. You must read the assigned readings before the scheduled class and be prepared to talk about them.


6. “Secret Websites, Coded Messages: The New World of Immersive Games”
http://archive.wired.com/entertainment/music/magazine/16-01/ff_args

4. Course Objectives and Format
4.1 Course objectives
4.2 Course format
The course will consist of a two hour midterm (multiple choice and short answer questions), a three hour final exam (multiple choice and short answer), group project, short essay and participation.

5. Learning Outcomes
- Identify and evaluate the core marketing communication channels concepts as well as the principles and theories applicable to each.
- Apply concepts, principles, and theories to solve realistic marketing communications problems and to make sound integrated marketing communications decisions
- Explain the marketing communication process and apply this to a specific business case through teamwork
- Analyze an industry along with a company in it, drawing out the key success factors related to a marketing plan and apply these to the creation of a fully integrated marketing communications strategy and execution.
6. Evaluation

The following weights will be assigned for each course evaluation component:

<table>
<thead>
<tr>
<th>Component</th>
<th>Percentage of Course Grade</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mid-Term Exam</td>
<td>20%</td>
</tr>
<tr>
<td>Final Exam</td>
<td>35%</td>
</tr>
<tr>
<td>IMC Plan Group Project</td>
<td>20%</td>
</tr>
<tr>
<td>IMC Plan Group Project Presentation</td>
<td>10%</td>
</tr>
<tr>
<td>Assignment</td>
<td>10%</td>
</tr>
<tr>
<td>Participation</td>
<td>5%</td>
</tr>
</tbody>
</table>

6.1 Mid-Term and Final Exams

Midterm and final exam format is multiple choice and short answer. All exams are closed book examinations. Dictionaries are NOT allowed into the examinations.

Only non-programmable calculators will be allowed into the exams. If you are unsure, please ask your professor to check your calculator.

Students are responsible for material covered in the lectures as well as the assigned chapters/sections in the text. Exams 1 and 2 will be in class time. The third exam will be scheduled during the exam period. Exams will not be returned to students but may be reviewed in the instructor’s office.

Students are REQUIRED TO COMPLETE ALL COMPONENTS of this course. There are no exceptions to this. Extra assignments to improve grades will NOT be allowed.

Exams will be scored using the program Scan Exam which examines the answer sheets for unusual coincidences in the pattern of answers given which may be indicative and used as supporting evidence of cheating.

Grades will not be adjusted on the basis of need. It is important to monitor your performance in the course. Remember: You are responsible for your grades in this course.

Dates of Mid-Term Test, and Final Exam

Mid-Term Wednesday, Oct. 25th, location TBA (2 hours)

Final Exam

Date/Time/Place: _______/_______/_______ (3 hours) To take place sometime during final exam period

6.2. Assignment

Select an advertisement from a magazine that depicts a celebrity endorser. Identify the likely target market. Discuss whether the objective of the promotion is to inform, persuade, or remind. What is being communicated in the promotion? What images of the represented celebrity are likely transferable to the promoted product or service? In responding to this last question, you should cite the McCracken article that has been assigned as reading. Submissions should be no more than 5 pages (not including title page), typed, double- spaced, and use 12 point font with one inch margins. Be sure to identify the source of the advertisement (title of magazine, date of issue) and attach the advertisement to your assignment. The assignment is due at the beginning of class on Week 09. Late submissions will not be accepted.
6.3. IMC Group Project

Additional details regarding the subject of the IMC plan will be discussed in class.

This project involves having 3-5 member student teams develop an integrated marketing communications plan for a product or service, which you will build throughout the term. The objectives of this project are to have you apply the course material and develop an appreciation for the process that a brand manager, account executive, or marketing communications manager goes through in developing a complete IMC plan.

For the report each team will essentially play the part of a marketing communications company which encompasses all the IMC tools (advertising, PR, sales promotions etc.) and will be pitching a comprehensive communication strategy to your client.

Peer Evaluation

You will have the opportunity to evaluate your group members’ contributions to the project at the end of the semester. This also means that your contribution will be evaluated by your peers. If it turns out that your contribution is substantially lower than your peers, you may not receive full credit for group work.

6.4 Participation

Students are expected to participate in and make regular contribution to class discussions. This can take many forms including:
- answering the assignment questions
- providing relevant background information based upon personal experiences
- relating current events linked to the material being discussed
- asking relevant questions providing clarification of points and issues

Students are expected to participate strongly and regularly.

Students are REQUIRED TO COMPLETE ALL COMPONENTS of this course. There are no exceptions to this. Extra assignments to improve grades will NOT be allowed. Exams will be scored using the program Scan Exam which examines the answer sheets for unusual coincidences in the pattern of answers given which may be indicative and used as supporting evidence of cheating. Grades will not be adjusted on the basis of need. It is important to monitor your performance in the course. Remember: You are responsible for your grades in this course.

The following are the grade categories for the course from the Academic Calendar:

<table>
<thead>
<tr>
<th>Grade Categories</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>A+</td>
<td>90%+</td>
</tr>
<tr>
<td>A</td>
<td>80 - 89%</td>
</tr>
<tr>
<td>B</td>
<td>70 - 79%</td>
</tr>
<tr>
<td>C</td>
<td>60 - 69%</td>
</tr>
<tr>
<td>D</td>
<td>50 - 59%</td>
</tr>
<tr>
<td>F</td>
<td>Below 50% or assigned when course is dropped with academic penalty</td>
</tr>
</tbody>
</table>

No late submissions of any course material will be accepted, unless there are acceptable (to the course instructor) extraordinary circumstances.
## 7. Lecture and Examination Schedule

<table>
<thead>
<tr>
<th>Date</th>
<th>Topic</th>
<th>Readings</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Week 1</strong></td>
<td><strong>Sept. 11 - 15</strong></td>
<td><strong>MARKETING FUNDAMENTALS/STRATEGIC PLANNING</strong></td>
</tr>
<tr>
<td></td>
<td>1. Introduction to course – Review of course syllabus</td>
<td>Chapters 1, 2</td>
</tr>
<tr>
<td></td>
<td>2. Discussion of Marketing paper (Group Project)</td>
<td></td>
</tr>
<tr>
<td></td>
<td>3. REVIEW: Market Segmentation, Marketing Environment</td>
<td></td>
</tr>
<tr>
<td><strong>Week 2</strong></td>
<td><strong>Sept. 18 - 22</strong></td>
<td><strong>PLANNING (con't) + Measuring Performance</strong></td>
</tr>
<tr>
<td></td>
<td>1. Measuring performance</td>
<td>Chapters 2, 12</td>
</tr>
<tr>
<td></td>
<td>2. Additional Reading #1</td>
<td></td>
</tr>
<tr>
<td><strong>Week 3</strong></td>
<td><strong>Sept. 25 – 29</strong></td>
<td><strong>1. Branding Strategy</strong></td>
</tr>
<tr>
<td></td>
<td>2. Additional Reading #2</td>
<td></td>
</tr>
<tr>
<td><strong>Week 4</strong></td>
<td><strong>Oct. 2 - 6</strong></td>
<td><strong>1. Advertising planning: Creative/Message Strategy</strong></td>
</tr>
<tr>
<td><strong>Week 5</strong></td>
<td><strong>Oct. 9 - 13</strong></td>
<td><strong>Fall Break and Thanksgiving</strong></td>
</tr>
<tr>
<td><strong>Week 6</strong></td>
<td><strong>Oct. 16 - 20</strong></td>
<td><strong>1. Advertising planning: Creative/Message Strategy (con’t)</strong></td>
</tr>
<tr>
<td></td>
<td>2. Additional Reading #3</td>
<td></td>
</tr>
<tr>
<td><strong>Week 7</strong></td>
<td><strong>Oct. 23 - 27</strong></td>
<td><strong>1. Advertising planning: Traditional media</strong></td>
</tr>
<tr>
<td><strong>MIDTERM</strong></td>
<td><strong>Oct. 24</strong></td>
<td><strong>MID-TERM EXAM – location TBA, 7:00pm – 9:00pm</strong></td>
</tr>
<tr>
<td></td>
<td><strong>Chapters 1, 2, 3, 4, 12 and in class materials/readings</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Week 8</strong></td>
<td><strong>Oct. 30 - Nov. 3</strong></td>
<td><strong>1. Direct marketing, POP promotions</strong></td>
</tr>
<tr>
<td></td>
<td>2. Sales Promotion</td>
<td></td>
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<tr>
<td><strong>Week 9</strong></td>
<td><strong>Nov. 6 - 10</strong></td>
<td><strong>1. Public relations</strong></td>
</tr>
<tr>
<td></td>
<td>2. Additional Reading #4</td>
<td></td>
</tr>
<tr>
<td><strong>Week 10</strong></td>
<td><strong>Nov. 13 - 17</strong></td>
<td><strong>1. Experiential marketing, events, sponsorships</strong></td>
</tr>
<tr>
<td></td>
<td>2. Additional Readings #5</td>
<td></td>
</tr>
<tr>
<td><strong>Week 11</strong></td>
<td><strong>Nov. 20 - 24</strong></td>
<td><strong>1. Online and the impact on IMC</strong></td>
</tr>
<tr>
<td></td>
<td>2. Additional Readings #6</td>
<td></td>
</tr>
<tr>
<td><strong>Week 12</strong></td>
<td><strong>Nov. 27 – Dec. 1</strong></td>
<td><strong>Group Presentations</strong></td>
</tr>
<tr>
<td><strong>Week 13</strong></td>
<td><strong>Dec. 4 - 8</strong></td>
<td><strong>Group Presentations (continued)</strong></td>
</tr>
<tr>
<td><strong>TBA</strong></td>
<td></td>
<td>**Final Exam – the entire course but focusing on Ch. 5, 6, 7, 8, 9, 10</td>
</tr>
<tr>
<td></td>
<td></td>
<td>and in class materials/discussions</td>
</tr>
</tbody>
</table>

*The course outline and schedule are subject to change at the discretion of the course instructor.*
8. University Policy Regarding Illness

8.1 Illness

The University recognizes that a student’s ability to meet his/her academic responsibilities may, on occasion, be impaired by medical illness. Illness may be acute (short term), or it may be chronic (long term), or chronic with acute episodes. The University further recognizes that medical situations are deeply personal and respects the need for privacy and confidentiality in these matters. However, in order to ensure fairness and consistency for all students, academic accommodation for work representing 10% or more of the student’s overall grade in the course shall be granted only in those cases where there is documentation supplied (see below for process) indicating that the student was seriously affected by illness and could not reasonably be expected to meet his/her academic responsibilities.

Documentation shall be submitted, as soon as possible, to the appropriate Dean’s office (the Office of the Dean of the student’s Faculty of registration/home Faculty) together with a request for relief specifying the nature of the accommodation being requested. These documents will be retained in the student’s file, and will be held in confidence in accordance with the University’s Official Student Record Information Privacy Policy

http://www.uwo.ca/univsec/pdf/academic_policies/general/privacy.pdf

Once the petition and supporting documents have been received and assessed, appropriate academic accommodation shall be determined by the Dean’s Office in consultation with the student’s instructor(s). Academic accommodation may include extension of deadlines, waiver of attendance requirements for classes/labs/tutorials, arranging Special Exams or Incompletes, re-weighting course requirements, or granting late withdrawals without academic penalty.

Academic accommodation shall be granted only where the documentation indicates that the onset, duration and severity of the illness are such that the student could not reasonably be expected to complete his/her academic responsibilities. (Note: it will not be sufficient to provide documentation indicating simply that the student was seen for a medical reason or was ill.)

A form to be completed by off-campus physicians is available at:
http://www.uwo.ca/univsec/pdf/academic_policies/appeals/medicalform.pdf

Whenever possible, students who require academic accommodation should provide notification and documentation in advance of due dates, examinations, etc. Students must follow up with their professors and their Academic Counselling office in a timely manner.

In the case of a final examination in the course, the student must arrange for a Special Examination or Incomplete through their Dean's office, for which you will be required to provide acceptable documentation.

If you feel that you have a medical or personal problem that is interfering with your work, you should contact your instructor and the Faculty Academic Counselling Office as soon as possible. Problems may then be documented and possible arrangements to assist you can be discussed at the time of occurrence rather than on a retroactive basis. In general, retroactive requests for grade revisions on medical or compassionate grounds will not be considered.

8.2 Make Up Examinations

The student must write a make-up exam if the regularly scheduled exam is missed for reasons for which adequate documentation is received by the instructor (this documentation must be supplied by the Academic Counseling office).
8.3 Attendance
It is expected that students will attend all classes. The professor does not provide access to lecture notes. Students are encouraged to obtain missed lecture notes from a fellow student.

9. University Policy on Cheating and Academic Misconduct
Cheating on exams will not be tolerated; students are referred to the university policy on scholastic offenses. Looking at the test of another student, allowing another student to view your exam, or obtaining information about a test in advance are all examples of cheating. Students found cheating will receive a zero (0%) on that exam. A number of safeguards will be employed to discourage cheating. For example, examination supervisors (proctors) of the tests may ask students to move to another seat during the exam, cover their paper, avert their eyes from other students' papers, remove baseball caps, etc. This is not meant as a personal affront nor as an accusation of cheating, rather as vigilant attempts at proctoring. A copy of guidelines about how to avoid cheating can be obtained from the office of the Ombudsperson, Room 3135 WSSB, (519) 661-3573, ombuds@uwo.ca.

Students are responsible for understanding the nature of and avoiding the occurrence of plagiarism and other academic offenses. Students are urged to read the section on Scholastic Offenses in the Academic Calendar. Note that such offenses include plagiarism, cheating on an examination, submitting false or fraudulent assignments or credentials, impersonating a candidate, or submitting for credit in any course without the knowledge and approval of the instructor to whom it is submitted, any academic work for which credit has previously been obtained or is being sought in another course in the University or elsewhere. If you are in doubt about whether what you are doing is inappropriate, consult your instructor. A claim that "you didn't know it was wrong" will not be accepted as an excuse.

The penalties for a student guilty of a scholastic offense include refusal of a passing grade in the assignment, refusal of a passing grade in the course, suspension from the University, and expulsion from the University.

10. Procedures For Appealing Academic Evaluations
1. In the first instance, all appeals of a grade must be made to the course instructor (informal consultation).
2. If the student is not satisfied with the decision of the course instructor, a written appeal must be sent to the Undergraduate Chair: Student Affairs of the Department of Management and Organizational Studies.
3. If the response of the Undergraduate Chair is considered unsatisfactory to the student, he/she may then appeal to the Dean of the Faculty in which the course of program was taken.
4. Only after receiving a final decision from the Dean, may a student appeal to the Senate Review Board Academic. A Guide to Appeals is available from the Ombudsperson's Office.

11. Student Responsibilities
Material covered in lectures will not always be the same as material covered in the textbook. These two sources should be viewed as complimentary and not redundant. As such, students who want to do well in this course are strongly encouraged to attend lectures on a regular basis. Please note that the instructor will not be providing copies of lectures notes or overheads. Therefore, if you miss a lecture, you should try to obtain this material from another student.

In this class, some students may be unaware that their private discussions are distracting to other people. If you feel that students are distracting your attention from the material, then you should ask them to be quiet. If you feel uncomfortable doing this (or the problem persists), then please see the
instructor. In addition, please avoid engaging in private discussions with other students during the lectures.

To avoid unnecessary distractions, please arrive to each class on time.

12. Support Services

12.1 Support Services

The Registrar’s office can be accessed for Student Support Services at http://www.registrar.uwo.ca. Student Support Services (including the services provided by the USC listed here) can be reached at: http://westernusc.ca/services/

Student Development Services can be reached at: http://www.sdc.uwo.ca/

Students who are in emotional/mental distress should refer to Mental Health@Western http://www.health.uwo.ca/mental_health/ for a complete list of options about how to obtain help.

13. Other Issues

13.1 Grade Policy

The DAN Program has a grade policy which states that for courses in the 1000-2000 range, the class average must fall between 65% and 72% for all sections of a course taught by the same instructor. In very exceptional circumstances only, class averages outside this range may be approved by the Undergraduate Chair or Chair. Class averages are not grounds for appeal.

13.2 Short Absences.

If you miss a class due to minor illness or other problems, check your course outlines for information regarding attendance requirements and make sure you are not missing a test or exam. Cover any readings and arrange to borrow the missed lectures notes from a classmate.

13.3 Extended Absences.

If you are absent more than approximately two weeks or if you get too far behind to catch up, you should consider reducing your workload by dropping one or more courses. The Academic Counsellors can help you to consider the alternatives. At your request, they can also keep your instructors informed about your difficulties.

13.4 Academic Concerns.

If you are in academic difficulty, it is strongly recommended that you see your academic counsellor.

13.5 Important Dates:

September 7: Classes Begin
September 15: Last day to add a full course (E or no-suffix), first term half course (A or F), full-year half course (Y)
October 9: Thanksgiving Holiday (All offices closed)
October 9 – 13: Fall Reading Week (No Classes; All offices open Oct 10 - 13)
November 12: Last day to drop a first term half course without academic penalty
November 30: Last day to drop a full course without academic penalty
December 8: Classes end
December 9: Study Day
December 10 – 21: Mid-year Examination Period (Check your Exams Carefully!)
December 22 – January 7: Winter break (All offices closed December 22 – January 1)

January 8: Classes resume
January 16: Last day to add a second term half course (B or G)
February 19: Family Day. All offices closed
February 19 – 23: Reading Week (No classes; All offices open Feb 20 – 23)
March 7: Last day to drop a second term half course without penalty
March 30: Good Friday (No classes; All offices closed)
April 11: Classes end
April 12 and 13: Study days
April 14 – 30: Examination Period
April 30: Second term ends. Last day to apply for Spring Graduation.

14. Other Information

- Bring student identification to exams.
- Nothing is to be on/at one’s desk during an exam except a pencil, an eraser, and the individual’s student card
- Do not wear baseball caps to exams
- Do not bring music players, cell phones, beepers, or other electronic devices to exams

For The University of Western Ontario Senate Regulations, please see the Handbook of Academic and Scholarship Policy at: http://www.uwo.ca/univsec/academic_policies/index.html

15. E-mail Policies

The following policies apply to all emails between students and the Professor. Please respect the fact that the Professor receives hundreds of emails from students and must deal with those emails in a fair and organized manner. Unacceptable emails will receive a reply saying only “Please see Email Policies on the course outline”.

15.1 UWO.CA Email Addresses Only

For privacy reasons, students must use their Western email accounts to contact the Professor. The Professor will not respond to emails from non-uwo.ca addresses (e.g. hotmail.com, gmail.com, etc.).

15.2 Subject Line Must Include Course and Section Number

The subject line of emails must contain the name or number of the course, and the section number in which the student is enrolled. The Professor teaches different courses and sections and cannot properly respond to questions if he does not know which course or section you are enrolled in.

15.3 Acceptable Emails

- questions about the course content or materials
- asking to set up an appointment to ask questions or review an exam
- notification of illness or other special circumstances
- providing constructive comments or feedback about the course

15.4 Unacceptable Emails

- questions that may be answered on OWL or on this course outline
- asking when grades will be posted
- asking what grade a student received
- asking where or when an exam is scheduled or the material covered on an exam
- requests for grade increases, extra assignments, or reweighting of course components
<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
<tbody>
<tr>
<td>How can I succeed in this course?</td>
<td>Do all the assigned readings, attend class, focus on understanding the principles in a way that lets you apply them to new fact situations.</td>
</tr>
<tr>
<td>I missed the quiz because my computer didn’t work, I was preparing my Business 2257 project, I was out of town, I lost my phone, I forgot …</td>
<td>A missed quiz will result in a mark of zero. You are responsible for calendaring the quizzes and having reliable internet access to write them. There are no “make up” assignments available.</td>
</tr>
<tr>
<td>I missed a quiz or exam because I was sick or there was a death in my family.</td>
<td>See the section of the course outline on ILLNESS AND SPECIAL CIRCUMSTANCES</td>
</tr>
<tr>
<td>I have a lot of mid-terms or projects at once. Can I write the make-up exam?</td>
<td>Make-up exams for conflicts are not available unless you meet the Exam Conflict or Multiple Exam Situation scenarios. See website for instructions.</td>
</tr>
<tr>
<td>When will the exam grades be posted?</td>
<td>Mid-term grades are posted on OWL when they become available. Final exam grades and final course grades are not posted on OWL.</td>
</tr>
<tr>
<td>Can I come and see my exam?</td>
<td>You can review your exam during office hours or at any other mutually convenient time.</td>
</tr>
<tr>
<td>Can I use a different textbook?</td>
<td>You can use a different textbook, but it is your responsibility to ensure that you are learning all of the assigned material. Be aware that different textbooks may be organized differently and may cover different material.</td>
</tr>
<tr>
<td>There is so much material. How can I possibly remember everything?</td>
<td>You do not need to remember everything in the book. You need to understand the fundamental principles and how to apply them.</td>
</tr>
<tr>
<td>This mark is going to prevent me from getting accepted at Ivey/graduate school/NASA.</td>
<td>Grades are given based on actual performance, as set out on the course outline. In order to be fair to all the students in the course, grade adjustments, extra assignments, and the reweighting of course components are not available.</td>
</tr>
<tr>
<td>I need a certain mark to get or maintain a scholarship or my AEO status at Ivey.</td>
<td></td>
</tr>
<tr>
<td>I tried really hard but I still got a poor mark.</td>
<td></td>
</tr>
<tr>
<td>This is the lowest mark I have ever received.</td>
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</tbody>
</table>